# COMMUNITY **REPORT** Fiscal Year 2019

"To be strong into the future we have to build strength and capacity and to leverage service results in an increasingly challenging business environment."



# **LIVING OUR MISSION** Connecting people, creating opportunities, and nurturing growth since 1957.

WWW.EPISERVICE.ORG

760 Ansborough Ave. Waterloo, IA 50701 | (319) 232 - 6671



# A MESSAGE FROM OUR EXECUTIVE DIRECTOR CHRIS SPARKS

How do we summarize our current business environment? We are three and onehalf years into a fully

managed care system – one that includes large insurance companies authorizing and overseeing service funding for Medicaid Long Term Services and Supports (LTSS).

The only rate adjustments we have received in that time are reductions and we have no idea when we might receive a rate increase.

Over the last three and one-half years two of the four contracted managed care companies have terminated their contract with the state and closed up shop – citing an underfunded system as the problem causing their exit.

EPI leadership has always made a specific point of remaining aware of trending information in our business environment. Over the last couple of decades this has taken the form of environmental scanning and tracking changes in customer demands, regulatory changes, and payer system reform. Medicaid is by far EPI's largest source of funding. lowa's move to a fully managed care system for all Medicaid funded services on April 1, 2016, along with the federal evolution of Medicaid funding has sharpened our focus on rightsizing services, efficiency, and managing antiquated and often inadequate rates.

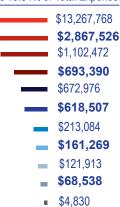
The governing board and leadership of EPI has been intentional about evaluating the ideal budget size, service geography, and number of covered lives needed to be successful in a managed care system. To be strong into the future we have to build strength and capacity and to leverage service results in an increasingly challenging business environment.

EPI leadership staff and board are committed to evaluating opportunities that strengthen agency services, build capacity, help with leadership and succession planning, and most of all keep us strong for current and future customers.

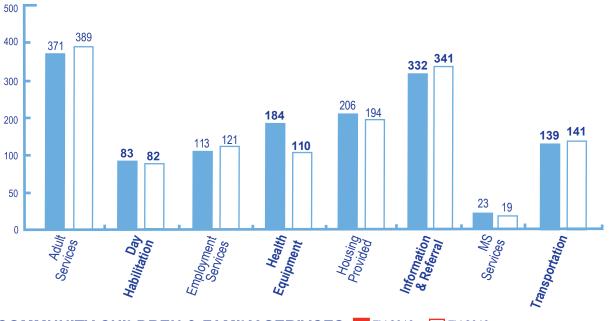
The environment is challenging indeed. But our response is focused, optimistic, and designed to make progress on areas that we think are the biggest difference makers.

#### **EXPENSES**

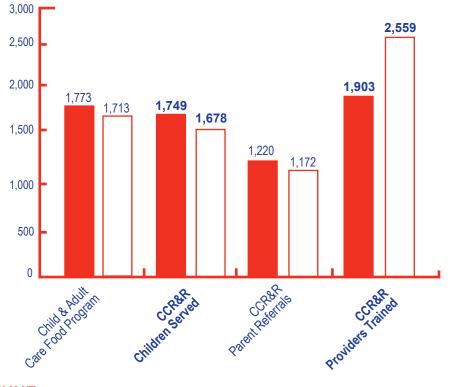
COMMUNITY LIVING - RESIDENTIAL | 67.04% CHILDREN/FAMILY SERVICES | 14.49% TRANSPORTATION | 5.57% COMMUNITY LIVING - DAY HABILITATION | 3.50% PROPERTY MANAGEMENT | 3.4% COMMUNITY LIVING - EMPLOYMENT SERVICES | 3.12% COORDINATION & CONSULTATION/ AFFILIATED | 1.08% FOUNDATION | 0.81% REPRESENTATIVE PAYEE | 0.62% MANAGEMENT & GENERAL OTHER REVENUE | 0.35% HEALTH EQUIPMENT | 0.02% Net Administration is 10.34% of Total Expenses



#### **COMMUNITY SERVICES** FY 2018 🗍 FY 2019



COMMUNITY CHILDREN & FAMILY SERIVCES FY 2018 FY 2019



#### **REVENUE**

Fiscal Year 2019 | Pre-audit Figures MEDICAID | 68.99% \$14,264,727 **\$2,723,656** STATE/FEDERAL GRANTS | 13.17% CONTRACTED SERVICES | 3.36% \$694,974 \$694,576 **TRANSPORTATION VEHICLE REPAIR & RENTALS | 3.36%** RENTAL INCOME & PROPERTY REPAIRS | 2.91% \$602,257 CONSUMER FEES & SSA | 2.81% \$581,669 DONATIONS | 2.72% \$562,870 **\$475,848 COUNTY FUNDED/VOC REHAB | 2.3%** CHILD CARE FEES/ASSISTANCE | 0.37% \$75,832

TOTAL \$20,676,439





#### OUR MISSION

*Connecting* people, *creating* opportunities, and *nurturing* growth since 1957.

# - Shipping

### OUR VISION FOR TOMORROW

Working together we will realize a future where all people are recognized as valued citizens – encouraged and supported to live, work, and grow – in their communities.

## f V У in 🔿

#### **GET SOCIAL**

Follow, like, add us on social media! We have Facebook, Vimeo, Twitter, LinkedIn, and Instagram. This is a great way to keep up with the latest news and events for EPI!

#### **QUESTIONS?**

Contact our Communications Specialist, Bethany Giachino, with any questions about this community report.